



Dalia Association Annual Report 2007

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Our Mission

Dalia Association is a new Palestinian community foundation that was founded by members of the Palestinian community from the West Bank including East Jerusalem, Gaza Strip, Israel, and the Diaspora. We are diverse in terms of religion, gender, age, and politics, yet we are united by our commitment to mobilizing, investing, and distributing resources according to local Palestinian priorities using community-based decision-making.

To achieve this, we:

Link people who have resources expertise, ideas, contacts, equipment, and other assets with community activists who need those resources to serve their communities.

Fund hopeful, inspirational, and sustainable civil society initiatives, including community efforts that just need a small grant to supplement their local resources. A permanent endowment will be built over time to ensure sustainable income for current and future generations.

Involve people of all kinds in expanding traditions of philanthropy, volunteerism, and working together to strengthen the Palestinian social fabric.

Advocate for an international aid system that respects and responds to local priorities.

Letter from the Chair of the Board

Dear Friends,

We are pleased to present our annual report for the year 2007 – our first year of operations. Despite the challenges of starting a new initiative with such a unique mission, philosophy and work principles, we were able to accomplish a great deal.

We put our belief in Palestinians' abundant resources to the test by setting out to build a solid, strategic, community-based organization with almost no financial resources. We relied primarily on volunteerism, in-kind contributions, and pro bono expertise to develop our board, infrastructure, networks and activities, thus paving the way for a stronger civil society that is less dependent on international aid.

The culture change that Dalia Association is trying to promote, first by our own example and second through tangible support to other local initiatives, requires us to think differently about ourselves. We must value our assets, recognize opportunities, and invest in our own potential. At the same time, we must challenge the policies that weaken Palestinian society's ability to control its resources and destiny.

Dalia Association has embarked on an ambitious project. It may take years or even generations to see the fruit of our labor, but we are not daunted. We already see promising developments from our work in 2007. This could not have been possible without the commitment and contributions of all our supporters and participants, locally and internationally.

We hope this report about Dalia Association's work will inspire even more involvement. We do not have all the answers to the challenges we are facing. We need more help to ensure our success. While we are proud of what we've accomplished so far under very difficult circumstances, there is so much more to do to promote sustainable, high-quality, Palestinian-led social change and development.

Your critical input, active involvement, ideas, connections with others, will help all of us to think and act differently so that Palestinians can control their own resources and future with dignity, self-confidence, and pride, harnessing forces to achieve freedom, independence, justice, democracy and peace for the Palestinian people, the people of our region, and the world at large.

*Mohammed Shaheen
Chair, Board of Directors
Ramallah
June, 2008*



What is a Community Foundation?

A “community foundation” is a very specific kind of NGO. A community foundation is a politically independent, community-based organization that mobilizes, invests and distributes resources for community improvement initiatives.

Dalia Association, the first Palestinian community foundation, was established because we believe Palestinians need and deserve to control our own resources in order to build a responsive and empowered civil society. Dalia Association is part of a growing international movement of community foundations that are springing up in the third world and regions of conflict and that focus on mobilizing resources for healthy civil societies.

Community foundations undertake a variety of activities. They may give out grants or loans to organizations and people engaged in doing good things for the community. They may provide consultants and mentors to help organizations improve their effectiveness and work more professionally. They may bring members of the community together to generate new ideas and build relationships. They may support community activities by leading activities, like advocacy, that affect the sector as a whole.

As a community foundation, Dalia Association offers a fresh approach that is greatly needed as an alternative to the international aid system that is now dominant in Palestine. For example:

- We do not implement programs. We mobilize resources so that others can implement activities they care about.
- We do give out our own money. We collect donations from many individual and institutional donors. The resources we mobilize already belong to the Palestinian community at large. We are merely trustees of the funds.
- We care about all kinds of resources, not just money. Good community work also needs support, expertise, ideas, patience, and other resources that are present in abundance in Palestine. Linking existing resources with community members who can use them is an important function of a community foundation.
- We do not decide how resources are used. We facilitate open and transparent processes that allow community members themselves to direct resources to their own priorities.
- We are committed to growing Dalia Association over the next several generations, not just the next couple of years. One way we do this is by building a permanent endowment that is professionally invested in perpetuity. Earnings from the endowment are an independent source of funding for social change and sustainable development activities. This means that one’s contribution continues to help improve the community for generations.
- We do not care only about distributing money; we also care about building new traditions of philanthropy and increasing the public’s trust in community institutions.

Our Activities in 2007

Dalia Association was legally registered as a non-profit organization (absl) in Belgium in January 2007, and we spent the year in intensive research, planning and infrastructure building in order to lay the groundwork for a solid organization that can stand up to challenges and make a real difference in the long-term.

We did extensive interview research that resulted in a concept paper that explores the negative consequences of Palestinian civil society's dependence on international aid and the opportunities for Palestinian-led social change and sustainable development using our own resources.

We began pursuing our core strategies – Linking, Funding, Involving, and Advocating – in order to build strong community relationships and learn about the unique challenges and opportunities that face Dalia Association as a first-of-its-kind community foundation.

LINKING people who have resources, expertise, ideas, contacts, equipment and other assets with community activists who need those resources to serve their communities.

- We helped youth from Picture Balata in Balata refugee camp near Nablus get US visas in time for them to tour the US sharing their life experience through their photographs.
- We transported spare parts for Braille typewriters used by students at the Friends of the Blind Association in El-Bireh from the manufacturer in Boston, saving that organization time, money and considerable hassle.
- We arranged a meeting about women's projects between Al-Zahraa Arab Women's Organization in Sakhnin in the Galilee and Al-Rowwad: Cultural and Theatre Training Center in Aida refugee camp near Bethlehem.
- We recruited, selected and oriented two Palestinian youth to participate on scholarship in the Design Science Lab run by the Buckminster Fuller Institute at the United Nations in New York in June, 2007. The problem-solving workshop focused on reducing poverty.



Frequently community organizations approach us for assistance with fundraising. Our first step is to work with them to conduct a financial sustainability assessment. We have developed a methodology that helps community organizations think through their expenses and how to reduce them, how to generate income from mission-related activities, and how to diversify funding sources with a long-term view.

Each consultation is customized and may include coaching for the executive director and/or fundraising staff, referrals to financial or management professionals, and in some cases, assistance in preparing proposals for submission to international donors. In all cases, we stay in close relationship with community-based organizations and advise them of funding opportunities that we become aware of, making introductions to donors when appropriate. In 2007, financial sustainability consultation was offered to:

- Friends of the Blind Association, El-Bireh
- The Rapprochement Center, Beit Sahour
- Family Defense Society, Nablus
- Shaf'amr Medical Appeal, Shaf'amr, Galilee
- The Charitable Society of Ar-Ram, West Bank
- Al-Taj for Health & Heritage Center in Arrabe, Galilee

FUNDING inspirational and sustainable civil society initiatives, including community efforts that just need a small grant to supplement their local resources, using community-based decision-making.

We developed a relationship with a women's committee in Beit Liqia, a village west of Ramallah that is surrounded by the Annexation Wall and an Israeli Settlement. Over a period of months, we worked together to find a project that builds on their existing capacities and uses local assets. Finally, they decided on an income-generating project for women, and we helped them develop their idea in a project that was submitted for consideration to the *Fonds Social de Developpement* (FSD).



INVOLVING. At Dalia Association, we believe the *process* of social change is as important as the outcome. Therefore, we seek to INVOLVE people of all kinds in expanding traditions of philanthropy and volunteerism and working together to strengthen the Palestinian social fabric.

Community outreach we conducted in 2007 includes contact with:

- Al-Taj for Health & Heritage Center, Arrabe, Galilee
- Al-Rowwad Children's Theater, Aida Refugee Camp, Bethlehem
- Alternative Tourism Group, Beit Sahour
- Andalus Society, Kufr Manda, Galilee
- Beit Al-Arabiya, Anata
- Bisan Center for Research & Development, Ramallah
- Center for Holyland Studies, Beit Sahour

- Charitable Society of Ar-Ram
- Family Defense Society, Nablus
- Food and Agriculture Organization of the UN
- Friends of the Blind Association, El-Bireh
- Ittijah: Union of Arab Community-Based Organizations, Haifa
- Japan International Cooperation Agency (JICA)
- Kayan, Nazareth
- Palestinian Child Center, Kufr Na'emeh
- Palestine Investment Fund, Ramallah
- Picture Balata, Nablus
- Rapprochement Center, Beit Sahour
- Sawt el-Amal, Nazareth



- Shatil, Haifa
- Shaf'amr Medical Appeal, Shaf'amr, Galilee
- Stop the Wall Campaign, Ramallah
- Sunbula, Jerusalem
- Tamer Institute, Ramallah
- United Nations OCHA, Jerusalem and Ramallah
- Universal Education Foundation, Ramallah
- Welfare Association, Jerusalem
- Women's Committee of Beit Liqia
- Women's Committee for Social Work, Ramallah
- YWCA, Ramallah
- Zeina Center for Children with Cancer, Jerusalem

We also participated in various community events including the PNGO/AIDA networking event and conferences sponsored by I'lam Media Conference, Nazareth; Ittijah; the Bil'in Popular Committee, and others.

ADVOCATING for change in the international aid system and for a just resolution to the Israeli-Palestinian conflict.

- Dalia Association is a member of Grantmakers without Borders, a network of trustees and staff of public and private foundations as well as individual donors who practice global social change philanthropy. As an active member of the Advocacy Committee, Dalia Association has contributed to the framing, planning and implementation of activities that seek to challenge U.S. anti-terrorism policy and ease the consequences for grantmakers and their grantees.

- Dalia Association undertook a number of international outreach initiatives in 2007:
 - In March, Nora Lester Murad represented Dalia Association at the International Peacebuilding Conference organized by HiPEC at Hiroshima University in Japan (funded by Hiroshima University).



- In July, Nora visited ACCESS, the largest Arab American social service agency in the U.S. at their offices in Dearborn, MI. She also met with other individual and institutional friends.
- In September, Trees Zbidat-Kosterman, founding board member, was invited by the WINGS Global Fund for Community Foundations (our major donor) to represent Dalia Association at the Council on Foundations community foundations conference in San Francisco.
- Also in September and also at the invitation of the WINGS Global Fund, Nora Lester Murad represented Dalia Association and spoke on a panel at the U.K. Community Foundations Network conference in Liverpool.
- Nora also contributes periodically to Hildy Gottlieb's blog at Help4Nonprofits.com.
- Dalia Association is a member of AIDA, the Association of International Development Agencies, in Jerusalem.

We also hosted visitors:

- Dan Songco, Peace and Equity Foundation, Manila, Philippines
- Barbara Ibrahim, Director, Center for Philanthropy and Civic Engagement in the Arab World at the American University in Cairo
- Barry Gaberman, formerly of Ford Foundation

Infrastructure: Accomplishments and Challenges

Dalia Association faced its biggest accomplishments and challenges in the process of setting up a new organization under very difficult political, economic and cultural circumstances.

- After significant effort, we opened a bank account for Dalia Association. In the context of US-led anti-terrorism policies, navigating through the bureaucratic requirements was no small feat.
- In keeping with our strategy of mobilizing in-kind support from local sources, we maintained no-cost offices in Jerusalem (hosted by the American Friends Service Committee), Ramallah (hosted by Birzeit University's Center for Continuing Education), and Haifa (hosted by Ittijah: Union of Arab Community-Based Organizations).
- Beautiful brochures in Arabic and English were produced, along with other literature that introduces the concept of community foundations to the Palestinian community and the integral role of community participation.
- We designed an attractive and informative website in Arabic and English with online donation function and a database capability that enables us to keep track of newsletter subscribers and other contacts.
- We produced and distributed newsletters in Arabic and English, though we were not able to make this a technological smooth process.
- In November, we hired our first staff member, Saeeda Mousa, who is responsible for local outreach and community relations.



Resource Mobilization

- We received our first grants, from Sparkplug Foundation of New York (\$9,000) and two grants from the Global Fund for Community Foundations (totally \$20,000). The Global Fund for Community Foundations also funded our participation in two international community foundation conferences.
- We convened a high-level strategy group to work on a resource mobilization strategy for Dalia Association. The group met twice in December to brainstorm and then prioritize fundraising ideas. Several ideas are being actively pursued.

Contributors (cash, in-kind, or volunteer) in 2007

Juliette Abu-Iyun

Al-Ram Charitable Society, Al-Ram

Applied Information Management, El-Bireh

Arab Human Rights Fund, Beirut

Faisal Awartani

Hamada Abed H. Al-Bayari

Muthanna al-Qadi

American Friends Service Committee, Jerusalem

Sam Bahour

Bisan Accounting Systems, Ramallah

Denis Blais

Caplan & Drysdale Attorneys, Washington, D.C.

CARE International, Jerusalem

Mark Cooper

Osama Daher, PriceWaterhouse Coopers

Randa Dallal

Friends of the Blind Association, El-Bireh

Barry Gaberman

Bradley Gallop, BDG & Associates, Brussels

Davina Gateley

John Harvey, Grantmakers without Borders, Boston

Hiba I. Hussein

Hiroshima University Partnership for Peacebuilding and Social Capacity, Japan

Jenny Hyatt, The Development School, London

Barbara Ibrahim, John D. Gerhart Center for Philanthropy and Civic Engagement in the Arab World, American University in Cairo

Ittijah: Union of Arab Community Based Associations, Haifa

Myron and Kay Jaffe

Jerusalem Center for the Elderly, Jerusalem

Najwa Khoury, Birzeit University, Center for Continuing Education, Ramallah

Attalah Kuttab, Welfare Association, Amman

Katharine S. Lester

Neal Lester

Ann Lisi, Greater Worcester Community Foundation, Massachusetts

Basel Mansour

Maram Mansour, Baransi & Co., Jerusalem

Jane Masri

Neda Morrar, Hussein & Hussein, Ramallah

Nora Lester Murad

Jamal Najib

Walid Nammour, Birzeit University, Center for Continuing Education, Ramallah

Issam Nassar

Nawafeth Youth Forum, Biddu Village

Mary Onorato

Ghada Rabah

Kate Rouhana

Mary Salsa

Ihab G. Samaan, George Samaan Law Office & Notary, Jerusalem

Mohammad A. M. Shaheen

Liz Sime, CARE International, Jerusalem

Sparkplug Foundation, New York

Shiho Toma

WINGS Global Fund for Community Foundations, Brussels

Shirabe Yamada

Trees Zbidat-Kosterman



Governance

As a community foundation we seek credibility and legitimacy in the eyes of the community that we serve. For us, this begins with our governance structure. We remain energized and focused on ensuring that our governance structure is entirely transparent and trustworthy. With this aim our governance philosophy hinges on the following principles:

- regular rotation of governance;
- everyone should be able to influence and no one should be able to control;
- transparency;
- competence;
- accountability;
- credibility to the community; and
- credibility to our contributors.

Board of Directors

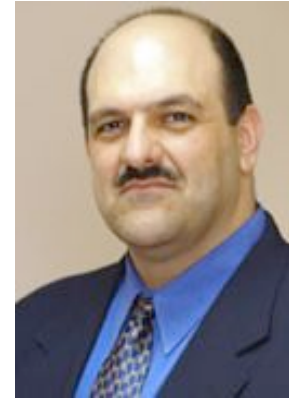
Board members are committed to intense involvement and active participation in Dalia Association, above and beyond the norm for such a position. The maximum number of board members permitted according to our by-laws is 15, with the presidency of the board regularly rotated. The board meets approximately once a month, and those that are physically unable to attend (i.e. Gaza & Diaspora members) participate via electronic communication and telephone.

Juliette Abu-Iyun, from Jaffa but resident in Montreal, has a Master's Degree in Legal Studies from Aix-en-Provence, and has been member of the Israeli Bar since 1996. She has expertise in human rights, international law and international humanitarian law; specialization in refugee issues. Juliette works as a consultant to Non-Governmental Organizations and multilateral agencies, including United Nations Relief & Works Agency. She has extensive experience planning and leading innovative research, advocacy and other politically-sensitive interventions in Palestine, Israel, Brussels, France and the United States. She worked as a researcher for Human Rights Watch in New York and Brussels and in Brussels for the Center for European Policy Studies. She ran a two-year participatory research project with refugees in Jalazon Camp, which she describes in the September 2006 issue of *Forced Migration Review*. She is fluent in Arabic, Hebrew, French and English.



Hamada Abed H. Al-Bayari is humanitarian affairs assistant for the United Nations Office for the Coordination of Humanitarian Affairs in the Gaza Strip. Previously, he worked in development and public relations at El-Wafa Medical Rehabilitation Hospital and did field research and coordination for B'Tselem: The Israeli Information Center for Human Rights in the Occupied Territories, Civic Forum Institute, and National Democratic Institute for International Affairs. He has worked as a physiotherapy assistant and Arabic interpreter/translator for the French media. Hamada has a B.Sc. from the Islamic University in Gaza City.

Sam Bahour is a Palestinian-American businessman and activist based in Al-Bireh/Ramallah. He is Managing Partner of Applied Information Management, a management consulting firm specializing in business development and with a niche focus on the information technology sector. Sam was instrumental in the establishment of PALTEL and the PLAZA Shopping Center and currently serves as a member of the Board of Trustees at Birzeit University in the role of treasurer. He is also a Director at the Arab Islamic Bank. Sam writes frequently on Palestinian affairs and has been widely published. He is co-editor of *HOMELAND: Oral History of Palestine and Palestinians*.



Davina Gateley (secretary), originally from Switzerland, has worked with Palestinian NGOs and grassroots organizations for the last 4 years, while conducting her own research on the Palestinians in Israel. Currently, she works with numerous Palestinian community-based organizations in Israel and volunteers for Dalia Association. She holds a M.Sc. in Global Politics from the University of London, her thesis focused on the feasibility of a Palestinian state, and a B.A. in History & Social Sciences from Manchester University, UK. Ms Gateley worked in London for 5 years in human rights organizations and charities, focusing on children's (NSPCC); women's rights; refugees (Refugee Council); and asylum seekers. She has been active in student politics, and volunteered in the community with deprived youth and children with special needs.

Hiba I. Husseini (2006-2007), managing partner of the Husseini and Husseini law firm in Ramallah, is a senior attorney with extensive experience in the practice of corporate law in Palestine. She has provided strategy advice and legal drafting services to various agencies of the Palestinian Authority and local and foreign businesses. She served as the Vice Chairman of the Palestine Securities Exchange from 1998 to May 2005 and as legal advisor to the Palestinian Negotiations Team in the Oslo, Stockholm and Camp David processes. Ms. Husseini is Chairman of Al-Mustakbal Foundation, the first think tank in Palestine to deal with public-private sector issues. She serves on the Board of Trustees of both Al-Najah University and the Palestine Consultancy Group and on the boards of the Palestinian Historical Sites Association, International Water Academy, International Water Association, Palestinian Hydrology Group, Pyalara, Almamal Art Foundation, and is a member of the Advisory Board of the Palestinian-American Research Center. Ms. Husseini holds a JD from Georgetown, an MSc in Corporate Finance from the University of Sorbonne, an MA in International Relations from George Washington University and a BA in Political Science from University of Tennessee. She has lectured and written on commercial law reform, telecommunications, corporate governance, rule of law, and water/environmental issues. Ms. Husseini practiced law in the US before returning to Palestine and maintains her US license. She is also a legal translator and arbitrator.





Basel Mansour, a resident of Biddu village in the West Bank, is now completing his doctorate in Milan, Italy. He has worked for various Non-Governmental Organizations doing community development and research. Recently, Basel led field research in the villages and refugee camps in the Nablus area for an AusAid project and ran a capacity building project for a youth center in al-Amari refugee camp funded by the EU. He is a graduate in Economics from Birzeit University and will pursue an M.A. in International Cooperation and Economic Integration in Italy. Basel is a founding member and chairman of a Nawafeth Youth Forum.

Issam Nassar (2006-2007) is assistant professor of history at Illinois State University specializing in the cultural history of the Middle East. He is also a researcher at the Institute of Jerusalem Studies in Jerusalem where he is associate editor of Jerusalem Quarterly (Arabic: Hawliyat al-Quds). He was Visiting Professor at the University of California at Berkeley in 2006. Born in Jerusalem, he completed his B.A. at Birzeit University, his M.A. at University of Cincinnati, and his doctorate at Illinois State University. His publications include: European Portrayals of Jerusalem: Religious Fascinations and Colonialist Imaginations (2006); Different Snapshots: Early Photography in Palestine: 1850-1948 (in Arabic, 2005); Photographing Jerusalem (1997). He is the co-editor of several books including: Pilgrims, Lepers and Stuffed Cabbage: Essays on Jerusalem's Cultural History (2005); Ottoman Jerusalem in the Jawharieh Memoirs: Volume One of the Memoirs of the Musician Wasif Jawharieh, 1904-1917 (2003).



Ghada Rabah (treasurer) is manager of Palestine's Right to Play program based in Ramallah. She was the project manager for the Women's Legal Aid and Counseling Center and was a human rights field researcher for Al-Haq and Save the Children. She was childhood program officer and middle area program officer at the Welfare Association, and was the grants consultant for the Canada Fund. Ms. Rabah worked at American Near East Refugee Aid (ANERA) doing monitoring and evaluation as well as serving as coordinating special education, training, and women's development. She earned her B.A. in sociology at Birzeit University and holds a certificate in governance and civil society from University of the Middle East, Boston. She

attended a course in women's rural development at Reading University, UK. Ms. Rabah has extensive experience with community issues, and has volunteered in grassroots community organizations focusing on rehabilitation, culture, women, youth, children and other social service activities. She was also a founding member of the Palestinian Counseling Center, Community Development Association for the Hearing Impaired, Women's Loan Fund, El-Urmawi Cultural Group, and others.

Mohammad A. M. Shaheen (chair) is the Dean of Public Health and Director of the Center for Development in Primary Health Care at Al-Quds University, where he has taught various subjects for over 20 years. He has a Ph.D. in Health Services Administration with a focus on health economics and policy research from the University of Pittsburgh, a Masters in Community Health from Purdue University and a B.Sc. in Medical and Nursing Sciences from the University of Jordan. He is one of the pioneers in the country for enforcing, advocating the role of the community as a partner in development and incorporating community participation model in his public health at the community level. Also he is a founding member of the Palestinian Health Policy Forum that advocates policies responsive to the needs of the Palestinian people. He is a long-time board member and current vice president of Childwatch International. He has extensive experience doing collaborative research with researchers around the world, and has led or contributed to scores of evaluation, capacity building projects, and developmental interventions with multilateral agencies, International Non-Governmental Organizations, and Non-Governmental Organizations.



Trees Zbidat-Kosterman (2006-2007) has worked for nearly 10 years as the resource development and public relations officer at Al Zahraa Arab Women Organization in Sakhnin, a Palestinian village in northern Israel. In her native country, Holland, she worked as a social worker in a shelter for abused women specializing with Moroccan and Turkish immigrants and with immigrant youth and political asylum seekers. Trees is a member of the Advisory Council of the Global Fund for Women. She won an award for her case study about the situation of Palestinian women inside Israel, which she presented at the Awid Conference in Bangkok in 2005.

We have an executive director (on a voluntary basis) who reports to the board of directors and a paid community organizer who reports to the executive director.

Other governance bodies include:

Ad Hoc Committees

These volunteer committees are established as and when the need arises. In 2007, we had a Governance Committee, Website & Database Committee, and a Resource Mobilization Strategy Group.

General Assembly

Community members representative of the Palestinian community make up our General Assembly. The General Assembly is the highest body of governance. It is responsible for holding Dalia Association accountable to the community to whom we are committed.

*Dalia Association
Ramallah, Palestine*

*Financial Statement
As of 31 December 2007*

Dalia Association
Organizational Financial Statement
On 31 December 2007
(in US Dollars)
Statement 1

| | Notes | 2007 |
|--|---------------|----------------------|
| Assets: | | |
| Liquid Assets | | |
| Funds in cash or bank accounts | 3 | 17,578 |
| | | |
| Total Liquid Assets | | 17,578 |
| | | |
| Fixed Assets | | - |
| Total Assets | | <u>17,578</u> |
| | | |
| <u>Net Assets and Liabilities</u> | | |
| Accounts Payable | | |
| | | |
| Uncashed checks | | 38 |
| Total liabilities in circulation | | 38 |
| | | |
| | | |
| Net Assets | | |
| Net assets (deficit) for the year | Statement (B) | 17,540 |
| Total Assets and Liabilities | | 17,578 |

Notes to the Financial Statements Form an Integral Part Thereof.

Dalia Association
Statement of Activities
For the year ending 31 December 2007
(in US Dollars)
Statement B

| | Notes | 2007 |
|--|-------|---------------|
| <u>Revenue and Contributions:</u> | | |
| Earmarked contributions | 4 | 35,760 |
| General contributions | 5 | 2,337 |
| Total revenue and contributions | | 38,097 |
| <u>Expenses:</u> | | |
| Salaries | | 1,825 |
| Legal fees | | 6,112 |
| Stationary | | 152 |
| Telephone | | 557 |
| Bank fees | | 11 |
| Printing | | 850 |
| Transportation | | 1,601 |
| Hospitality | | 153 |
| Office supplies | | 61 |
| Difference in currency rates | | 45 |
| Travel (international) | | 5,679 |
| Website expenses | | 3,070 |
| Membership and subscriptions | | 250 |
| Donations | | 191 |
| Total Expenses | | 20,557 |
| Assets (deficit) for the year | | 17,540 |

Notes to the Financial Statements Form an Integral Part Thereof.

Dalia Association
Notes to the Financial Statements
Through 31 December 2007
(in US Dollars)

1. Legal Form and Activities:

Dalia Association was established as a non-profit association in 2007. It is a Belgium association that is based in Palestine; registration as a Palestinian association in accordance with Palestinian law is pending. A majority of the general assembly members and board of directors are Palestinians with participation of members of other nationalities. The purpose of this institution is to mobilize resources to support Palestinian-led social change and sustainable development. Some of the main objectives are to:

-Link people who have resources expertise, ideas, contacts, equipment, and other assets with community activists who need those resources to serve their communities.

-Fund hopeful, inspirational, and sustainable civil society initiatives, including community efforts that just need a small grant to supplement their local resources. A permanent endowment will be built over time to ensure sustainable income for current and future generations.

-Involve people of all kinds in expanding traditions of philanthropy, volunteerism, and working together to strengthen the Palestinian social fabric.

-Advocate for an international aid system that respects and responds to local priorities.

2. Accounting Policies:

The institution follows the policy of accounting mentioned below in preparation of the attached financial statement.

- a. Monetary Principle : The financial statement was prepared on a cash basis.

3. Funds in cash and bank accounts:

Funds are as follows:

| | 2007 |
|-------------------------|---------------|
| Petty cash | 553 |
| HSBC Bank in dollars | 17,025 |
| | 17,578 |

4. **Earmarked donations:**

| | |
|---|---------------|
| | 2007 |
| Sparkplug | 9,000 |
| WINGS Global Fund for Community Foundations | 26,760 |
| | 35,760 |

5. **General donations:**

All donations from supporters and the public.

6. **General:**

The figures mentioned in the report are rounded figures.

End